Improved core earnings

- driven by strategic initiatives in challenging times

Investor presentation

4 August 2020 Árni Ellefsen, CEO

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Overview

- Highlights
- Financials
 - Operating income
 - Insurance
 - Business volumes
 - Expenditures
 - Impairment charges
 - Capital ratios
- New customer philosophy
- Revised 2020 outlook
- Appendices



Highlights in H1 2020

H1 2020 operating highlights

- Merger of two branches in Denmark implemented in January
- Activity levels adapted to the COVID-19 situation from mid-March
- From 1 April, no longer a threshold for negative interest rates on corporate deposits
- Changes in customer concepts increase fee income from 1 April
- New customer philosophy launched in all three countries

H1 2020 financial highlights

- Net interest income up 6% to DKK 177m in H1 2020 from DKK 167m H1 2019
- Net fee and commission income up 6% to DKK 99m from DKK 93m in H1 2019
- Operating income amounted to DKK 308m vs. DKK 306m in H1 2019
- Operating costs down 10% to DKK 215m (DKK 240m)
- Net impairment charges were a charge of DKK 2m (reversal of DKK 72m)
- Return on investment portfolio was a loss of DKK 17m (profit of DKK 12m)
- Profit before tax was DKK 74m (DKK 151m)
- Bank lending volumes down by 2% to DKK 9.9bn (DKK 10.1bn)
- Mortgage lending volumes up by 4% to DKK 13.1bn (DKK 12.6bn)
- CET1 capital ratio of 20.3% and total capital ratio of 24.0% at 30 June 2020

H1 2020 financial results

Figures in DKKm

		H1 2020	H1 2019	Index	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019
	Net interest income	177	167	106	90	88	87	83	83
	Net fee and commission income	99	93	106	45	54	49	47	45
	Net insurance income	15	24	64	12	4	14	15	15
	Other operating income	17	22	74	8	9	14	13	11
	Operating income	308	306	101	154	154	164	158	155
Profit & loss	Operating costs	-215	-240	90	-106	-109	-117	-116	-119
FIUIII & 1055	Sector costs	-1	0	204	0	0	0	0	0
	Profit before impairment charges	93	67	140	48	45	47	42	35
	Net impairment charges on loans	-2	72	-3	22	-24	25	9	53
	Operating profit	91	138	66	69	22	71	51	88
	Non-recurring items	0	0		0	0	-13	0	0
	Investment portfolio earnings	-17	12	-140	34	-51	1	0	-2
	Profit before tax	74	151	49	103	-30	59	50	86

Key	metrics

	H1 2020	H1 2019	Index	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019
Loans and advances	9.9	10.1	98	9.9	10.0	9.9	10.0	10.1
Deposits and other debt	13.1	14.2	92	13.1	12.9	14.4	13.6	14.2
Mortgage credit	13.1	12.6	104	13.1	13.0	13.0	12.9	12.6
Operating cost / income, %	70	78		69	70	71	73	77
Total capital ratio, %	24.0	19.6		24.0	23.4	22.3	21.0	19.6
CET1 capital ratio, %	20.3	17.5		20.3	19.8	18.8	17.5	17.5

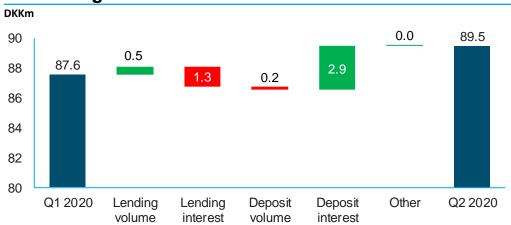
Margin pressure eased by negative interest rate brackets

Comments

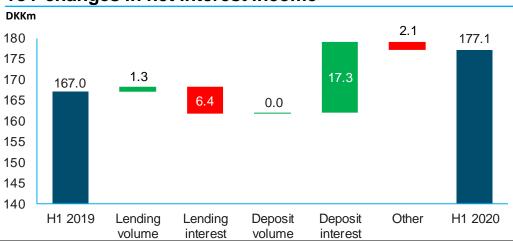
- Net interest income up by DKK 2m QoQ and by DKK 10m YoY mainly due to negative interest rates
- Effects of negative interest rate brackets introduced on pension and retail deposits in December 2019 feeding through from 1 March 2020
- From 1 April, no longer a threshold for negative interest rates on corporate deposits
- Lending volumes down by DKK 91m QoQ and down by DKK 173m YoY

Loans and deposits Deposits Loans **DKKbn** 15 14.4 14.0 14.2 13.6 14 13.1 12.9 13 12 11 10.0 10.1 10.0 10.0 9.9 9.9 10 9 8 Q1 2019 Q2 2019 Q3 2019 Q4 2019 Q1 2020 Q2 2020

QoQ changes in net interest income



YoY changes in net interest income



Fee and commission income up YTD

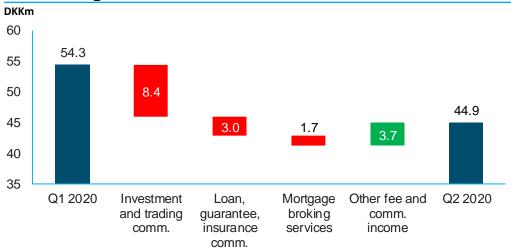
Comments

- Net fee and commission income down by DKK 9m QoQ but up by DKK 6m YoY
- Income from investment management operations increased during Q1 2020 and returned to normal level in Q2 2020
- COVID-19 reducing customer activity during lockdown
- Mortgage-lending volumes up DKK 97m QoQ and DKK 464m YoY
- Increase of DKK 3.7m in Other fee income in QoQ driven by changes in customer concepts introduced from 1 April

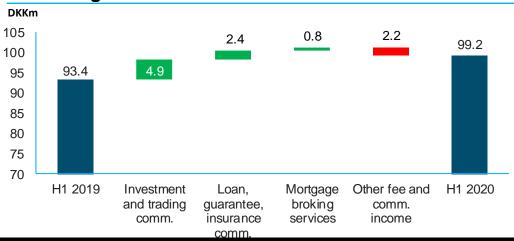
Mortgage lending



QoQ changes in fee and commission income



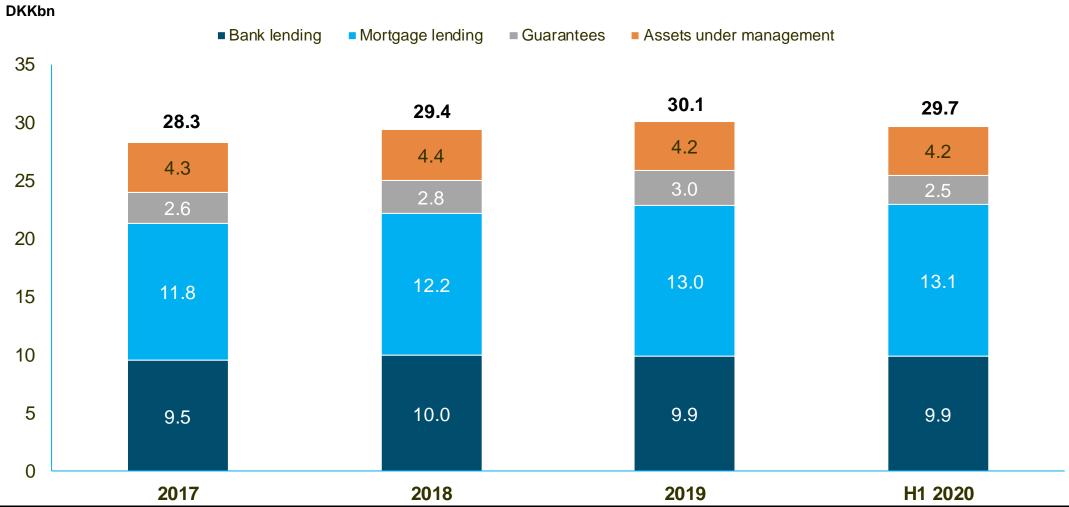
YoY changes in fee and commission income



Developments in business volumes

- guarantees affected by improved agreement with DLR

Business volumes as measured by the sum of lending, guarantees and AUM

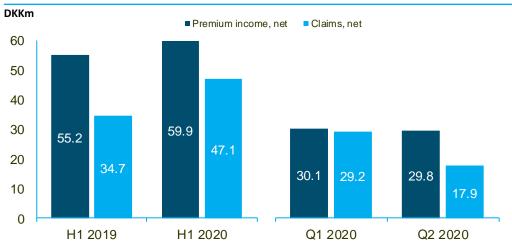


Weather conditions and COVID-19 sending claims higher

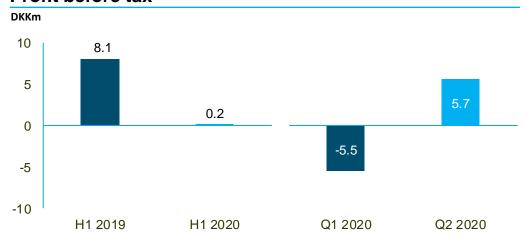
Comments

- Combined ratio of 99% in H1 2020 compared to 85% in H1 2019
- Net premium income up by DKK 5m YoY and flat on QoQ
- Net claims up by DKK 12m YoY and down by DKK 11m QoQ
- Claims in H1 driven by storm-related claims and travel cancellations due to COVID-19
- Profit before tax of DKK 0.2m in H1 2020 relative to DKK 8m in H1 2019 and DKK 6m in Q2 2020 relative to a loss of DKK 6m in Q1 2020
- Trygd anticipates further losses in 2020 due to COVID-19, but losses are not expected to be as severe as previously announced

Premium and claims



Profit before tax

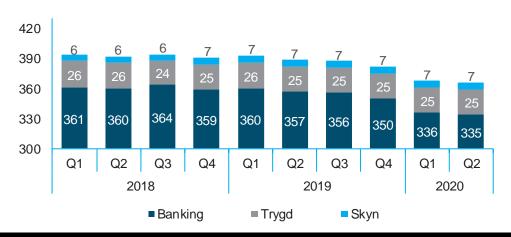


Operating costs remaining low

Comments

- Operating costs down by DKK 25m YoY and down by DKK 3m QoQ
- Decrease in staff costs due to strategic changes implemented in December 2019
- Decrease in marketing expenditures mainly related to low marketing activity in H1 2020
- Decrease in Other expenses by DKK 7.7 YoY mainly related to employee days arranged in H1 2019 (3m)

Average number of employees (FTE)



QoQ changes in operating costs



YoY changes in operating costs

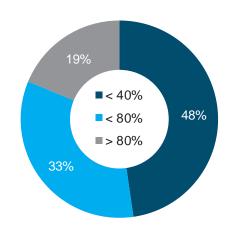


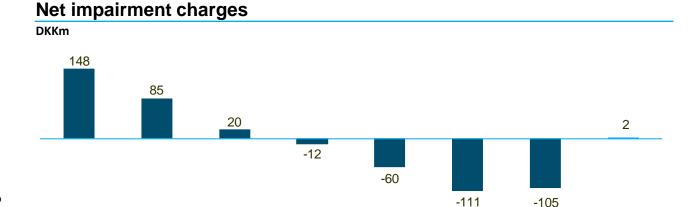
Impairment charges up due to the COVID-19 health crisis

Comments

- Net impairment charges were DKK 2m in H1 2020
- Included in the net impairment charges of DKK 2m is a discretionary management estimate of DKK 35m made due to the COVID-19 health crisis
- Well-diversified loan portfolio with no individual sector accounting for more than 5%
- Strong LTV ratios for housing loans

LTV for housing loans¹





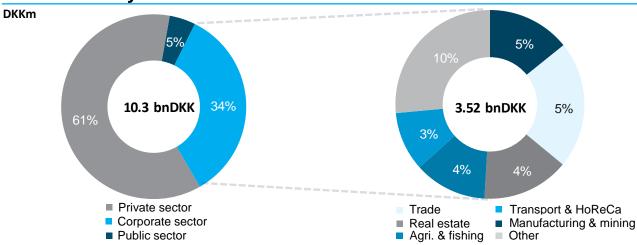
2016



2014

2015

2013



2017

2018

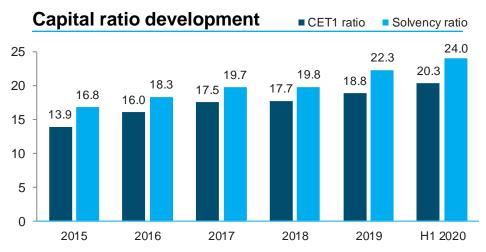
2019

H1 2020

Capital position well above target

Comments

- CET1 up by 1.5 pp and total capital ratio up by 1.7 pp YoY
- Cancellation of proposed dividend of DKK 67m for 2019 contributes 0.6 pp to the Group's total capital ratio
- Dividend for 2019 is temporarily on hold pending the impact and consequences of the COVID-19 situation
- SME-reductions expected to reduce REA by DKK 300m (0.5 pp)
- Focus on further reductions of REA







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New customer philosophy will drive profitability going forward

We position ourselves by taking care of our customers and their financial well-being – focusing on customer needs will increase our profitability

Objectives and effects

From 20+ objectives and campaign management to responsibility for performance of own portfolio:

- Holistic advice: 90% of all meetings
- Transactional NPS >90
- Relational NPS >40
- ROE 6–8% after tax

Expected derivative effect:

- Improved customer retention
- More customer ambassadors
- Increased add-on and cross sales
- Employee satisfaction goes up
- Sickness absence goes down
- Attract and retain advisers

Content and training

- Customer philosophy as a basis for changing our mindset and conduct
- Implementation of customer philosophy requires training of advisors

How

- Redefining the role of the adviser: changing our mindset and our conduct and making our core value the responsibility we have to honour our customers' trust
- Implementing uniform sales management to drive results (add-on and cross selling) and new adviser objectives
- Holistic advice at all meetings; advisers must not refrain from providing advice
- Common standards and methods
- New tools

Implementation timetable

- Phase 1 will focus on views, mindset, culture, conduct and methods and will be implemented in 2020
- Phase 2 will focus on language, recommendations and solution proposals and will be implemented in 2021
- Phase 3 will focus on efficient customer journeys and managing activity levels and will be implemented in 2021

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Revised 2020 outlook

Original FY2020 guidance was for profit after tax of DKK 100-150m

This guidance has since been lowered due to the uncertainty surrounding the COVID-19 situation

The original FY2020 guidance reduced by DKK 20-30m due to the COVID-19 situation:

- A general increase in profit before impairment charges in H1 2020 is expected to continue in H2 2020 positive effect of DKK 15m
- An increase in travel insurance claims of DKK 15m
- An increase in impairment charges of **DKK 20m**
- Loss from investment portfolio expected to increase by DKK 10m
- The expectations set out above have a combined pre-tax effect of DKK 30m (approx. after-tax effect of DKK 25m)

New FY2020 guidance is for net profit after tax of DKK 80-120m

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Questions?

Árni Ellefsen, CEO

Appendices

- Group
- Banking
- Personal Banking
- · Corporate Banking
- Banking, Faroe Islands
- Banking, Denmark
- Banking, Greenland
- Insurance, Trygd
- Development in business volumes
- Credit quality of loan portfolio

Group

Income statement, Group

Digg			Index					
DKKm	H1 2020	H1 2019	20/19	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019
Net interest income	177	167	106	90	88	87	83	83
Net fee and commission income	99	93	106	45	54	49	47	45
Net insurance income	15	24	64	12	4	14	15	15
Other operating income (less reclassification)	17	22	74	8	9	14	13	11
Operating income	308	306	101	154	154	164	158	155
Operating costs ¹	-215	-240	90	-106	-109	-117	-116	-119
Sector costs	-1	0	204	0	0	0	0	0
Profit before impairment charges	93	67	140	48	45	47	42	35
Impairment charges, net	-2	72	- 3	22	-24	25	9	53
Operating profit	91	138	66	69	22	71	51	88
Non-recurring items ²	0	0		0	0	-13	0	0
Profit before value adjustments and tax	91	138	66	69	22	58	50	88
Investment portfolio earnings ³	-17	12	- 140	34	-51	1	0	-2
Profit before tax	74	151	49	103	-30	59	50	86
Operating cost/income, %	70	78		69	70	71	73	77
Number of FTE, end of period	363	390	93	363	359	377	383	390

¹ Comprises staff costs, administrative expenses and amortisation, depreciation and impairment charges (less reclassification to non-recurring items).

² Reclassified from Other operating income, Staff costs and administrative expenses and from Amortisation, depreciation and impairment charges.

³ Incl. net income from investments accounted for under the equity method (excl. sector shares).

Banking

Income statement, Banking

			Index					
DKKm	H1 2020	H1 2019	20/19	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019
Net interest income	176	166	106	89	87	87	83	83
Net fee and commission income	105	99	106	48	57	52	50	48
Other operating income	15	19	<i>7</i> 5	6	9	13	11	10
Operating income	296	284	104	143	153	152	144	140
Operating cost	-204	-229	89	-99	-105	-110	-111	-113
Sector costs	-1	0	204	0	0	0	0	0
Profit before impairment charges	91	55	165	43	47	41	33	27
Impairment charges, net	-2	72	- 3	22	-24	25	9	53
Operating profit	89	127	70	65	24	66	42	80
Non-recurring items	0	0		0	0	-13	0	0
Profit before value adjustments and tax	89	127	70	65	24	52	41	80
Investment portfolio earnings	-16	13	- 120	34	-50	2	0	-2
Profit before tax	73	140	52	99	-26	55	42	78
Loans and advances	9,880	10,053	98	9,880	9,971	9,909	9,983	10,053
Deposits and other debt	13,059	14,156	92	13,059	12,903	14,399	13,557	14,156
Mortgage credit	13,107	12,644	104	13,107	13,010	12,960	12,918	12,644
Operating cost/income, %	69	81		70	69	73	77	81
Number of FTE, end of period	332	358	93	332	327	345	354	358

Personal Banking

Income statement, Personal banking

			Index					
DKKm	H1 2020	H1 2019	20/19	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019
Net interest income	119	121	98	60	59	61	60	60
Net fee and commission income	97	91	107	44	53	48	46	44
Other operating income	14	16	88	4	10	8	8	8
Operating income	230	228	101	108	122	117	114	112
Operating cost	-80	-88	91	-40	-40	-38	-42	-45
Sector costs	-1	0		0	0	0	0	0
Profit before impairment charges	149	139	107	68	81	78	71	67
Impairment charges, net	-3	30	- 11	4	-8	13	2	26
Operating profit	146	169	86	72	74	91	74	92
Non-recurring items	0	0		0	0	-9	0	0
Profit before value adjustments and tax	146	169	86	72	74	82	74	92
Profit before tax	146	169	86	72	74	82	74	92
Loans and advances	6,047	6,451	94	6,047	6,152	6,287	6,402	6,451
Deposits and other debt	10,581	10,639	99	10,581	10,003	10,603	10,523	10,639
Mortgage credit	12,859	12,280	105	12,859	12,815	12,751	12,546	12,280
Operating cost/income, %	35	39		37	33	33	37	40
Number of FTE, end of period	190	212	90	190	187	202	213	212

Corporate Banking

Income statement, Corporate Banking

			Index					
DKKm	H1 2020	H1 2019	20/19	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019
Net interest income	68	58	117	35	33	31	30	29
Net fee and commission income	8	8	98	4	4	4	4	4
Other operating income	2	2	71	1	1	2	1	1
Operating income	78	69	113	39	38	37	35	34
Operating cost	-9	-7	140	-5	-4	-4	-4	-3
Sector costs	0	0		0	0	0	0	0
Profit before impairment charges	68	62	110	34	34	33	31	31
Impairment charges, net	2	34	6	17	-15	22	4	24
Operating profit	70	96	73	51	19	55	35	54
Non-recurring items	0	0		0	0	0	0	0
Profit before value adjustments and tax	70	96	<i>7</i> 3	51	19	55	35	54
Profit before tax	70	96	73	51	19	55	35	54
Loans and advances	3,831	3,573	107	3,831	3,819	3,602	3,534	3,573
Deposits and other debt	2,469	3,498	71	2,469	2,892	3,770	3,018	3,498
Mortgage credit	249	364	68	249	196	209	372	364
Operating cost/income, %	12	10		13	11	10	11	10
Number of FTE, end of period	17	16	106	17	17	16	16	16

Banking, Faroe Islands

Income statement, Faroe Islands

			Index					
DKKm	H1 2020	H1 2019	20/19	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019
Net interest income	102	92	110	52	50	49	46	46
Net fee and commission income	29	28	105	13	16	15	14	14
Other operating income	7	9	78	3	4	7	6	4
Total Operating income	138	129	107	68	70	71	66	64
Operating cost	-94	-98	96	-45	-48	-51	-48	-50
Sector costs	0	0		0	0	0	0	0
Profit before impairment charges	44	31	142	22	21	20	18	14
Impairment charges, net	-8	22	- 35	4	-11	11	3	12
Operating profit	36	53	68	26	10	31	21	27
Non-recurring items	0	0		0	0	-5	0	0
Profit before value adjustments and tax	36	53	68	26	10	26	21	27
Investment portfolio earnings	-5	4	- 110	12	-17	-2	-4	-6
Profit before tax	31	57	54	38	-7	23	16	20
Loans and advances	6,422	6,564	98	6,422	6,428	6,492	6,508	6,564
Deposits and other debt	6,935	7,491	93	6,935	6,749	7,299	7,135	7,491
Mortgage credit	1,378	1,146	120	1,378	1,323	1,275	1,206	1,146
Operating cost/income, %	68	76		67	69	72	73	78
Number of FTE, end of period	178	189	94	178	175	185	188	189

Banking, Denmark

Income statement, Denmark

,			Index					
DKKm	H1 2020	H1 2019	20/19	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019
Net interest income	51	57	89	26	25	28	28	28
Net fee and commission income	71	67	106	32	39	34	34	32
Other operating income	6	8	72	2	4	5	4	4
Total Operating income	128	132	97	60	68	66	66	65
Operating cost	-97	-118	82	-47	-50	-51	-55	-57
Sector costs	0	0		0	0	0	0	0
Profit before impairment charges	31	14	214	13	18	16	11	8
Impairment charges, net	14	37	38	19	-5	10	8	23
Operating profit	45	51	87	32	13	25	19	31
Non-recurring items	0	0		0	0	-8	0	0
Profit before value adjustments and tax	45	51	87	32	13	17	19	31
Investment portfolio earnings	-10	8		19	-29	4	4	4
Profit before tax	35	59	59	51	-16	21	23	35
Loans and advances	2,419	2,845	85	2,419	2,536	2,622	2,785	2,845
Deposits and other debt	5,513	5,799	95	5,513	5,418	5,802	5,691	5,799
Mortgage credit	11,090	10,892	102	11,090	11,058	11,038	11,080	10,892
Operating cost/income, %	76	89		78	73	76	84	88
Number of FTE, end of period	136	149	91	136	132	140	146	149

Banking, Greenland

Income statement, Greenland

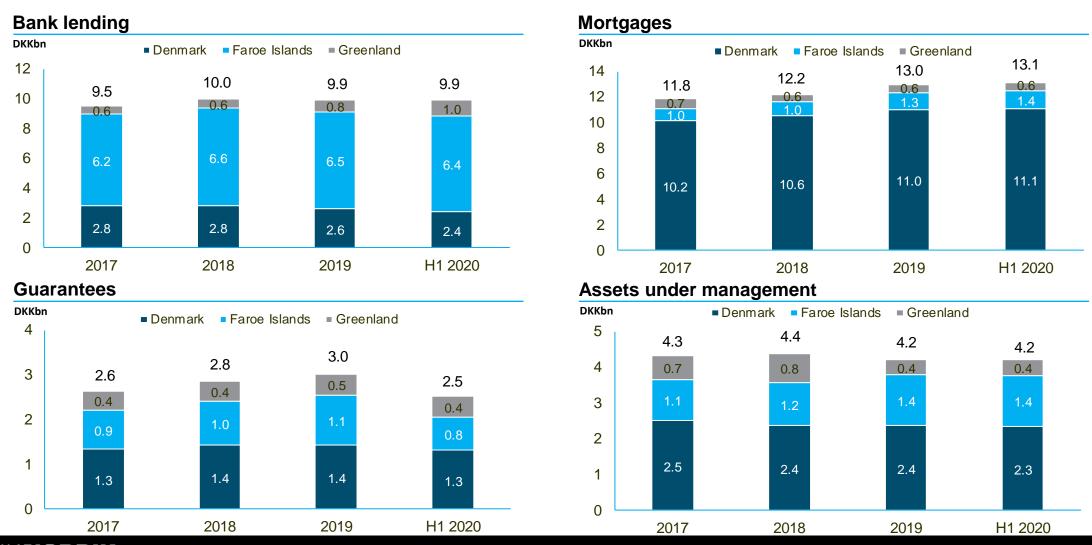
			Index					
DKKm	H1 2020	H1 2019	20/19	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019
Net interest income	23	17	141	12	12	11	9	8
Net fee and commission income	5	4	118	3	2	2	2	2
Other operating income	1	2	76	1	1	1	1	1
Total Operating income	30	23	131	15	15	14	12	12
Operating cost	-14	-13	105	-7	-7	-8	-8	-7
Sector costs	0	0		0	0	0	0	0
Profit before impairment charges	16	10	166	8	8	6	5	5
Impairment charges, net	-8	13		-1	-7	4	-3	18
Operating profit	8	23	35	7	1	10	2	22
Non-recurring items	0	0		0	0	0	0	0
Profit before value adjustments and tax	8	23	35	7	1	10	2	22
Investment portfolio earnings	-1	1		3	-3	0	0	0
Profit before tax	7	24	30	10	-3	10	3	23
Loans and advances	1,039	643	161	1,039	1,006	795	690	643
Deposits and other debt	611	865	71	611	736	1,299	730	865
Mortgage credit	639	606	106	639	629	646	632	606
Operating cost/income, %	46	57		47	45	58	61	58
Number of FTE, end of period	18	20	88	18	19	20	20	20

Trygd

Income statement, Trygd

			Index					
DKKm	H1 2020	H1 2019	20/19	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019
Premium income, net of reinsurance	60	55	108	30	30	28	29	28
Claims, net of reinsurance	-47	-35	136	-18	-29	-17	-17	-15
Net insurance income	13	21	62	12	1	11	12	13
Net income from investment activities	-1	0		0	-1	0	0	0
Operating income	12	20	60	12	0	11	11	13
Operating cost	-12	-12	98	-6	-6	-7	-6	-7
Profit before tax	0.2	8	2	6	-6	4	6	6
Combined ratio	99	85		81	116	85	80	78
Claims ratio	79	63		60	97	60	60	54
Number of FTE, end of period	24	24	99	24	25	25	22	24

Development in business volumes



Credit quality of the loan portfolio

Credit classification according to the Danish FSA's method

		Q1 2020			Q2 2020		
	₹7.5 DKK m	>7.5 DKKm	Total	∢7.5 DKK m	>7.5 DKKm	Total	Change
Portfolio without weakness	3,110	3,330	6,440	3,067	3,908	6,975	536
Portfolio with some weakness	6,097	2,059	8,156	6,059	2,203	8,262	106
Portfolio with weakness	213	126	339	204	132	336	-3
- here of unsecured	55	49	104	47	42	88	-16
- impairments	87	42	129	87	42	129	1
Portfolio with OIE	505	193	698	487	170	658	-40
- here of unsecured	245	125	370	236	116	352	-18
- impairments	257	113	370	248	105	353	-16
Portfolio without individ. classification	66	8	74	79	134	213	139
Total	9,990	5,716	15,706	9,897	6,547	16,444	737